

Operating Revenues and Expenses	FY 2003	FY 2002
Operating Revenues		
Net Patient Services Revenue	\$416,656,274	\$365,504,134
Research Grants	75,707,991	59,685,768
Other Operating Expenses	178,425,402	172,310,670
Total Operating Revenues	\$670,789,667	\$597,500,572
Operating Expenses		
Salaries and Benefits	\$354,529,624	\$309,905,793
Services, Supplies and Other	246,099,387	227,518,634
Depreciation	54,434,574	45,126,298
Interest	10,254,079	
Total Operating Expenses	\$665,317,664	\$590,552,287
Net Operating Revenues	5,472,003	6,948,285

As of June 30, 2002, and 2003

Condensed Balance Sheets	FY 2003	FY 2002
Assets		
Cash and Cash Equivalents	\$14,432,450	\$22,143,731
Patient Accounts Receivable, Net of Allowances for Uncollectible Accounts	77,177,799	72,877,297
Other Current Assets	75,606,115	72,121,599
Marketable Securities	84,902,598	66,610,987
Current Assets	\$252,118,962	\$233,753,614
Plant and Equipment, Net of Accumulated Depreciation	\$479,975,144	\$422,663,615
Funds Held in Trust	7,900,274	12,934,392
Long-term Investments	48,299,132	57,878,074
Interest in Net Assets of Supporting Organizations	645,897,302	665,853,084
Total Assets	\$1,434,190,814	\$1,393,082,779
Liabilities and Fund Balance		
Accounts Payable and Accrued Expenses	\$81,428,904	\$74,952,716
Current Portion of Long-term Debt	10,700,503	6,537,648
Current Liabilities	\$92,129,407	\$81,490,364
Long-term Debt	\$279,790,732	\$278,054,658
Other Long-term Liabilities	76,279,636	28,441,887
Unrestricted Net Assets	228,176,048	249,874,309
Temporarily Restricted Net Assets	113,755,892	91,381,241
Permanently Restricted Net Assets	644,059,372	663,840,320
Total Liabilities and Net Assets	\$1,434,190,814	\$1,393,082,779

As of June 30, 2002, and 2003

Statistical Highlights	2003	2002	2001	2000	1999
Patients					
Admissions <i>(includes short stays)</i>	20,574	20,303	20,276	20,120	19,247
Average Length of Stay	4.2 days	4.3 days	4.3 days	4.1 days	4.1 days
Emergency Department Visits	84,486	88,774	84,762	83,283	80,974
Regional Center for Newborn Intensive Care admissions	512	552	597	645	610
Patient Encounters	711,290	660,124	603,488	532,000	448,172
Outpatient Visits <i>(includes outpatient centers)</i>					
Primary	34,075	33,388	32,305	38,264	36,486
Specialty	592,472	566,240	418,825	302,333	250,077
Test Referral Center	26,195	28,476	27,924	28,237	27,718
Surgical Procedures					
Inpatient	4,012	4,104	4,204	4,211	3,565
Outpatient <i>(includes outpatient centers)</i>	19,747	18,812	20,812	19,933	17,943
Transplants					
Blood and Marrow	45	36	49	50	49
Heart	4	6	6	4	4
Liver	26	20	26	26	21
Kidney	12	12	23	11	18
Small Bowel	2				
People					
Active Medical Staff	1,018	1,023	1,039	1,250	1,216
Total Employees	7,207	6,235	5,910	5,424	4,338
Full-time Equivalents	6,019	5,342	4,705	3,993	3,638

Figures reflect fiscal year totals as of June 30 of each fiscal year.