

Condensed Balance Sheet

(dollars in thousands)

	FY 2006	FY 2005
Assets		
Cash and Cash Equivalents	\$50,304	\$49,918
Patient Accounts Receivable, Net of Allowances for Uncollectible Amounts	113,787	109,305
Other Current Assets	100,980	82,295
Marketable Securities	196,506	140,934
CURRENT ASSETS	\$461,577	\$382,452
Plant and Equipment, Net of Accumulated Depreciation	546,433	500,660
Funds Held in Trust	47,117	87,947
Long-term Investments	42,795	39,087
Interest in Net Assets of Supporting Organizations	780,931	755,262
TOTAL ASSETS	\$1,878,853	\$1,765,408
Liabilities and Net Assets		
Accounts Payable and Accrued Expenses	\$132,331	\$110,003
Current Portion of Long-term Debt	12,041	15,183
CURRENT LIABILITIES	\$144,372	\$125,186
Long-term Debt	344,459	356,464
Other Long-term Liabilities	114,762	99,653
Unrestricted Net Assets	303,569	273,403
Temporarily Restricted Net Assets	196,507	159,472
Permanently Restricted Net Assets	775,184	751,230
TOTAL LIABILITIES AND NET ASSETS	\$1,878,853	\$1,765,408

Operating Revenues and Expenses

(dollars in thousands)

	FY 2006	FY 2005
Operating Revenues		
Net Patient Services Revenue	\$657,491	\$586,817
Research Grants	120,832	108,163
Other Operating Revenue	231,210	215,624
TOTAL OPERATING REVENUES	\$1,009,533	\$910,604
Operating Expenses		
Salaries and Benefits	\$551,758	\$492,905
Services, Supplies, Other	355,787	325,283
Depreciation	70,508	61,509
Interest	11,668	11,171
TOTAL OPERATING EXPENSES	\$989,721	\$890,868
NET OPERATING REVENUES	\$19,812	\$19,736

Statistical Highlights

	2006	2005	2004	2003	2002
Patients					
Admissions <i>(includes short stay)</i>	25,813	23,633	23,820	20,574	20,303
Average Length of Stay (days)	4.4	4.6	4.5	4.2	4.3
Emergency Department Visits	91,172	89,953	89,733	84,436	88,774
Patient Encounters	842,822	799,917	761,482	711,290	660,124
Outpatient Visits <i>(includes outpatient centers)</i>					
Primary	43,589	42,196	33,926	34,075	33,388
Specialty	638,175	602,962	554,925	507,103	479,466
Test Referral Center	29,728	27,737	27,538	26,195	28,476
Surgical Procedures					
Inpatient	5,282	5,336	5,092	4,012	4,104
Outpatient <i>(includes outpatient centers)</i>	22,638	21,871	21,971	19,747	18,812
Surgical Hours	39,425	34,881	33,878	30,315	27,601
Transplants					
Blood and Marrow	68	64	50	45	36
Heart	8	6	5	4	6
Liver and Small Bowel	39	25	33	28	20
Kidney	13	11	13	12	12
People					
Active Medical Staff	1,078	1,134	1,113	1,018	1,023
Total Employees	9,050	8,469	7,782	7,207	6,235
Full-time Equivalents	7,659	7,167	6,490	6,019	5,342